



FREE THETAN

Newsletter of the association of
professional independent scientologists

Preserve, Protect & Promote

February 2018

Volume 9 Issue 2



**All it is necessary to do to degrade or upset
an individual is to prevent him from working
—THE PROBLEMS OF WORK**

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Preserve, Protect & Promote

FREE THETAN
Volume 9 Issue 2 February 2018

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Important

In studying Dianetics and Scientology be very, very certain you never go past a word you do not fully understand.

The only reason a person gives up a study or becomes confused or unable to learn is that he or she has gone past a word or phrase that was not understood.

Trying to read past a misunderstood word results in mental "fogginess" and difficulty in comprehending the passages which follows. If you find yourself experiencing this, return to the last portion you understood easily, locate the misunderstood word and get it defined correctly—and then go on.

~o0o~

	<p>The Members Quarterly Journal of the Association of professional Independent Scientist</p> <p><i>Preserve, Protect & Promote</i></p> <p>http://independent-scientologists-association.net</p>	 reservo, servo, proveho
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~ *Editorial* ~



reservo, servo, proveho

Dear Reader,

Here is an extract from the policy letter GROUP SANITY

1. HIRING

The society is running a massive can't have on the subject of people. Automation and employment penalties demonstrate an effort to block out letting people in and giving them jobs.

Confirming this is growing unemployment and fantastic sums for welfare-meaning relief. Fifty percent

of America within the decade will be jobless due to the population explosion without a commensurate expansion in production. Yet production by US presidential decree is being cut back. War, birth control, are two of many methods used to reduce population.

THIS THIRD DYNAMIC PSYCHOSIS IS A *REFUSAL* TO EMPLOY *PEOPLE*. EXCLUSION OF OTHERS IS THE BASIC CAUSE OF WAR AND INSANITY.

Until next time

Much arc,

Michael Moore
Editor

~oo00oo~

The Aims of Scientology and APIS

Lafayette Ron Hubbard first issued the 'Aims of Scientology' which of course still stands. Yet, despite holding a copyright on these aims the Church of Scientology, RTC and the CST do not appear to be following these aims fully. Therefore it behooves us to take some responsibility and set out our aims, based upon the aims that Ron first envisaged as something which we can honestly strive to attain.

We therefore stated below:

The Aims of APIS

To contribute towards having a sane society by the promotion, expansion and application of the technology to the point where people can live their lives in peace and security and without war or insanity and where they can honestly flourish and prosper and attain higher levels of spiritual being.

APIS is non political in nature and welcomes any individual of any creed, race or nation.

APIS does not seek revolution. APIS seeks only to assist in paving the way for evolution to higher states of being for the individual and for society. After endless millennia of ignorance about himself, his mind and the universe, a breakthrough has been made for man by Lafayette Ron Hubbard with the philosophy and the technology he developed to free man from the shackles of his mind.

According to Lafayette Ron Hubbard, "The combined truths of fifty thousand years of thinking men, distilled and amplified by new discoveries about man, have made for this success."

We welcome you to APIS. We would like your help in achieving our aims and helping others and we hope to be able to help you in return.

The original working technology of Lafayette Ron Hubbard is the most vital movement on Earth today. In a troubled world, the job of promoting and applying this technology is not easy. But then, if it were, we wouldn't have to be doing it.

APIS does not owe its help not having done anything to caused it to propitiate. We are here because we want to be here and we want to assist Ron in his aims.

As Ron says:

"Man suspects all offers of help. He has often been betrayed, his confidence shattered. Too frequently he has given his trust and been betrayed. We may err, for we build a world with broken straws. But we will never betray your faith in us so long as you are one of us.

The sun never sets on Scientology.

And may a new day dawn for you, for those you love and for man.

Our aims are simple, if great.

And we will succeed, and are succeeding at each new revolution of the Earth.

Your help is acceptable to us.

Our help is yours."

'The Aims of Scientology' -- Lafayette Ron Hubbard

~oo00oo~

CERTIFIED AUDITORS & GROUPS

This list of auditors and groups here have been ratified and certified as delivering On Source Standard Technology.

These Auditors and groups have requested and gone through an exacting certification process that validates their abilities and expertise. See [Certification](#) for further details. They have passed stringent testing by senior technically qualified people as per the [certification process](#).

Canada

Toronto

Chris Black. Class VIII C/S, KOT,

Delivers: Purif C/S; Life Repair To Clear Auditing & C/Sing OT reviews & C/Sing; FPRD; Debugs & more.
standardtechauditor@yahoo.ca

USA

South East

Southern Cal tech Team

Standard LRH Bridge

Training, Auditing & C/Sing Specializing in OT and NOTs levels
scttservices@gmail.com

Los Angeles, California

Trey Lotz Class VIII

Delivers: Standard LRH Bridge up to Clear, OT

[Trey Lotztrey@relaypoint.net](mailto:TreyLotztrey@relaypoint.net)

Ian Waxler Class VIII C/S with Honors

Auditing and C/Sing all old LRH Bridge

info@adcian@yahoo.com

Ingrid Smith

From Life repair to OT4

ingridsmith123@yahoo.com

Scotland

Ken Urquhart. Class IV Advance Courses Specialist. Class IX

Delivers: Internships, apprenticeships and Okay-to-Audits Class V

[Ken Urquharturq@verizon.net](mailto:Ken_Urquharturq@verizon.net)

Non certified and pending auditors, groups and organizations can be found on the [auditors page](#). APIS offers no guarantee as to the quality of delivery of services with uncertified auditors. They are alphabetically categorized by country and region for your convenience.

~oo00oo~



GROUP SANITY

The points of success and failure, the make and break items of an organization are

1. **HIRING**
2. **TRAINING**
3. **APPRENTICESHIPS**
4. **UTILIZATION**
5. **PRODUCTION**
6. **PROMOTION**
7. **SALES**
8. **DELIVERY**
9. **FINANCE**
10. **JUSTICE**
11. **MORALE**

These eleven items **MUST AGREE WITH AND BE IN LINE WITH THE ADMIN SCALE** (Org Series 18).

Where these subjects are not well handled and where one or more of these are very out of line, the

organization will suffer a third dynamic aberration. This then is a **SANITY SCALE** for the third dynamic of a group.

The group will exhibit aberrated symptoms where one or more of these points are out. The group will be sane to the degree that these points are in. Internal stresses of magnitude begin to affect every member of the group in greater or lesser degree when one or more of these items are neglected or badly handled.

The society at large currently has the majority of these points out. These elements become aberrated in the following ways:

1. **HIRING**

The society is running a massive can't have on the subject of people. Automation and employment penalties demonstrate an effort to block out letting people in and giving them jobs.

Confirming this is growing unemployment and fantastic sums for welfare-meaning relief. Fifty percent of America within the decade will be jobless due to the population explosion without a commensurate expansion in production. Yet production by US presidential decree is being cut back. War, birth control, are two of many methods used to reduce population.

THIS THIRD DYNAMIC PSYCHOSIS IS A REFUSAL TO EMPLOY PEOPLE. EXCLUSION OF OTHERS IS THE BASIC CAUSE OF WAR AND INSANITY.

2. **TRAINING**

Education has fallen under the control of one-worlders, is less and less real. Data taught is being taught less well. Less data is being taught. School and college unrest reflect this. Confirmation is the deteriorated basic education found in teenagers such as writing. Older technologies are being lost in modern rewrites.

THIS THIRD DYNAMIC PSYCHOSIS IS A COVERT REFUSAL TO TRAIN.

3. **APPRENTICESHIPS**

The most successful industries, activities and professions of earlier centuries were attained by training the person as an apprentice, permitting him to understudy the exact job he would hold for a long period before taking the post. Some European

schools are seeking to revive this but on a general basis, not as an apprentice system.

A THIRD DYNAMIC PSYCHOSIS IS A DENIAL OF ADEQUATE EXPERIENCE TO SUCCEED.

4. UTILIZATION

In industries, governments and armed services as well as life itself, personnel are not utilized.

A man trained for one thing is required to do something else. Or his training is not used. Or he is not used at all.

A THIRD DYNAMIC PSYCHOSIS IS FAILURE TO UTILIZE PEOPLE.

5. PRODUCTION

Modern think is to reward downstats. A person is paid for not working. Governments who produce nothing employ the most people. Income tax and other current practices penalize production.

Countries which produce little are given huge handouts. War which destroys attains the largest appropriations.

A THIRD DYNAMIC PSYCHOSIS IS TO PREVENT PRODUCTION.

6. PROMOTION

Promotion activities are subverted to unworthy activities. True value is seldom promoted.

What one is actually achieving gets small mention while other things are heavily promoted. Reality and PR are strangers.

A THIRD DYNAMIC PSYCHOSIS IS UNREAL OR NONFACTUAL PROMOTION.

7. SALES

Sales actions are unreal or out of balance. Clumsy or nonfunctioning sales activities penalize producers and consumers. In areas of high demand, sales actions are negligible even when heavy advertising exists. This is proven by the inability to sell what is produced even in large countries so that production cutbacks are continual threats to economies and workers. A population goes half-fed in times of surplus goods. With curtailed car factories a nation drives old cars. With a cutback construction industry people live in bad houses. Sales taxes are al-

most universal.

A THIRD DYNAMIC PSYCHOSIS IS THE IMPEDING OF PRODUCE DISTRIBUTION TO POTENTIAL CONSUMERS.

8. DELIVERY

Failure to deliver what is offered is standard procedure for groups in the humanities. Commercially it is well in hand.

9. FINANCE

One's own experience in finance is adequate to demonstrate the difficulties made with money.

A THIRD DYNAMIC PSYCHOSIS IS THE PERVERSION OF FINANCE.

10. JUSTICE

Under the name of justice, aberrated Man accomplishes fantastic injustices. The upstat is hit, the downstat let go. Rumors are accepted as evidence. Police forces and power are used to ENFORCE the injustices contained I to 9 above. Suppressive justice is used as an ineffectual but savage means of meeting situations actually caused by the earlier listed psychoses. When abuses on I to 9 make things go wrong, the social aberration then introduces suppressive injustices as an effort to cure. Revolt and war are magnified versions of injustices. Excess people-kill them off in a war.

A THIRD DYNAMIC PSYCHOSIS IS THE SUBSTITUTE OF VIOLENCE FOR REASON.

11. MORALE

A continuous assault on public morale occurs in the press and other media. Happiness or any satisfaction with life is under continuous attack. Beliefs, idealism, purpose, dreams, are assaulted.

INSANITY IS A REFUSAL TO ALLOW OTHERS TO BE, DO OR HAVE.

Any action which would lead to a higher morale has to be defended against the insane few.

A THIRD DYNAMIC PSYCHOSIS IS A DETESTATION OF HIGH MORALE.

The COMMON DENOMINATOR of all these in-

sanities is the desire to SUCCUMB. Insanities have as their end product self or group destruction. These eleven types of aberration gone mad are the main points through which any group SUC-CUMBS. THEREFORE, these eleven points kept sane guarantee a group's SURVIVAL.

EXAMPLES

Seeing all this in one example permits one to see that these third dynamic insanities combine to destroy.

A. Believing it impossible to obtain money or make it, a firm cannot hire enough people to produce. So has little to sell, which is badly promoted and is not sold so it has no money to hire people.

B. Needing people for another job the firm robs them from a plant which then collapses and fails to make money so no new people can be hired. This reduces production so people have to be dismissed as they can't be paid.

C. Persons are in the firm but are kept doing the wrong things so there is little production and no promotion or sales so there is no money to pay them so they are dismissed.

D. A new product is put in. People to make it are taken from the area already making a valuable product which then collapses that area and there is not enough money to promote and selling fails so people are dismissed.

The examples are many. They are these same eleven group insanities in play upon a group, a firm, a society.

SANITY

If this is a description of group aberration, then it gives the keys to sanity in a group.

1. HIRING

Letting people INTO the group at large is the key to every great movement and bettered culture on this planet. This was the new idea that made Buddhism the strongest civilizing influence the world has seen in terms of numbers and terrain. They did not exclude. Race, color, creed, were not made bars to membership in this great movement.

Politically the strongest country in the world was the United States, and it was weakened only by its efforts to exclude certain races or make them second-class citizens. Its greatest internal war (1861-65) was fought to settle this point, and the weak-

ness was not resolved even then.

The Catholic Church only began to fail when it began to exclude.

Thus *inclusion* is a major point in all great organizations.

The things which set a group or organization on a course of exclusion are (a) the destructive impulses of about 10 or 15% of the society (lunacy) and (b) opposition by interests which consider themselves threatened by the group or organization's potential resulting in infiltration (c) efforts to mimic the group's technology destructively and set up rival groups.

All these three things build up barriers that a group might thoughtlessly buy and act to remedy with no long-range plans to handle.

These stresses make a group edgy and combative. The organization then seeks to solve these three points by exclusion, whereas its growth depends wholly upon inclusion.

No one has ever solved these points successfully in the past because of lack of technology to solve them.

It all hinges on three points: (1) the sanity of the individual, (2) the worthwhileness of the group in terms of general area, planetary or universal survival, and (3) the superiority of the group's organization tech and its use.

Just at this writing, the first point is solved conclusively in Scientology. Even hostile and destructive personalities wandering into the group can be solved and, due to the basic nature of Man, made better for the benefit of themselves and others.

The worthwhileness of the organization is determined by the assistance given to general survival by the group's products and the actual factual delivery of those valid products.

The superiority of a group's admin tech and its application is at this current writing well covered in current developments.

Thus inclusion is almost fully attainable. The only ridges that build up are the short-term defense actions.

For instance, Scientology currently must fight back at the death camp organizations of psychiatry whose solution is a dead world, as proven by their actions in Germany before and during World War II. But we must keep in mind that we fully intend to reform and salvage even these opponents. We are seeking to include them in the general survival

by forcing them to cease their nonsurvival practices and overcome their gruesome group past.

There are two major stages then of including people-one is as paid organization personnel and one as unpaid personnel. BOTH are in essence being "hired." The pay differs. The wider majority receive the pay of personal peace and effectiveness and a better world.

The org which excludes its own field members will fail.

The payment to the org of money or the money payment to the staff member is an internal economy. Pay, the real pay, is a better personal survival and a world that can live.

Plans of INclusion are successful. They sometimes contain defense until we can include. Even resistance to an org can be interpreted as a future inclusion by the org. Resistance or opposition is a common way point in the cycle of inclusion. In an organization where everyone wins eventually anyway the senselessness of resistance becomes apparent even to the most obtuse. Only those who oppose their own survival resist a survival-producing organization.

Even in commercial companies the best organization with the best product usually finds competitors merging with it.

2. TRAINING

Basic training, hats, checksheets and packs MUST exist for every member of a group.

Criminal or antisocial conduct occurs where there is no hat.

Any type of membership or role or post in the whole organization or its field requires individual and team training. Only where you have a group member who will not or cannot bring himself to have and wear a hat will you have any trouble.

This is so true that it is the scope of personnel enhancement.

Ask yourself "Who isn't trained on his post and hatted?" and you can answer "Who is causing the trouble?"

Basic training, slight or great, is vital for *every member* of a group, paid or unpaid.

A field auditor must have a hat. A student needs a student hat, etc., etc.

This requires training,

Training begins in childhood. Often it has to be reoriented.

Training as a group member must be done. Training in exact technology or in the precise tech of admin is not the first stage of training. Basic training of group members, no matter how slight, must exist and be done. Otherwise group members lack the basic points of agreement which make up the whole broad organization and its publics.

Training must be on real materials and must be rapid. The technology of how to train is expressed in speed of training. The idea that it takes 12 years to make a mud pie maker is false. TIME in training does not determine quality of training. Amount of data learned that can be applied and skills successfully drilled determine training. That the society currently stresses *time* is an aberrated factor. The ability to learn and apply the data is the end product of training. Not old age. The rate of training establishes to a marked degree the expansion factor of a group and influences the smoothness of the group during expansion.

If training is defined as making a person or team into a part of the group then processing is an influencing factor. The facilities for processing and quantity available are then a determining factor in group expansion.

3. APPRENTICESHIP

Training on post is a second stage of any training-and processing-action. This is essentially a familiarization action. To have a person leave a post and another take it over with no "apprenticeship" or groove-in can be quite fatal.

The deputy system is easily the best system. Every post is deputised for a greater or lesser period before the post is turned over and the appointment is made. When the deputy is totally familiar he becomes the person on the post.

Rapid expansion and economy on personnel tend to injure this step. Lack of it can be *very* destructive.

Optimally there should be one or two deputies for every key post at all times. This is a continual apprenticeship system. Economically it has limitations. One has to weigh the *losses* in not doing it against the cost in doing it. It will be found that the losses are *far* greater than the cost, even though it increases personnel by at least a third for a given organization. When an organization has neglected it as a system (and has turned over too many posts without deputy or apprenticeship action) its economics may decay to where it can never be done.

This is almost a death rattle for an organization.

In a two-century-old, highly successful industry, only the apprentice system was and is used (Oporto wine industry). The quality of the product is all that keeps the product going on the world market. If the quality decayed the industry would collapse. Apprenticeship as a total system maintains it.

Certainly every executive in an organization and every technical expert should have a deputy in training. Only then could quality of organization be maintained and quality of product guaranteed. The total working organization should be on this system actually. And whenever a person is moved up off a post, the deputy taking over, a new deputy should be appointed. The last step (appointment of a new deputy) is the one that gets forgotten.

Failure to recruit new people over a period will very surely find the whole organization declining soon solely because there is no apprentice system of deputies. The organization expands, singles up the posts, promotes some unapprenticed people and begins to lose its economic advantage. Low pay ensues, people blow off, and then no one can be hired. It's a silly cycle, really, as it is prevented easily enough by hiring enough soon enough when the org is still doing well. The rule is **DEPUTY EVERY POST AND NEWLY DEPUTY THEM WHEN PROMOTIONS OCCUR.**

The most covert way to get around this is just to call each person's junior a deputy even though he has other duties. This makes it all look good on an org board. "Do you have each post deputied?" "Oh yes!" But the deputies are just juniors with posts of their own.

A deputy is *used* to run the same post as it is deputied for. This means a double posting pure and only.

You'd be amazed at how much production an executive post can achieve when it is also deputied and when the principal holder of the post will use the deputy and *gen* him in, not *get* him to cover an empty lower post.

4. UTILIZATION

People must be utilized.

Equipment must be utilized

Space must be utilized.

Learning to *USE* is a very hard lesson for some. Untrained people, bad organization, poor machinery. inadequate space all tend to send one off utili-

zation.

The rule is, if you've got it use it; if you can't use it get rid of it. This most specifically applies to people. If you've got a man, use him; if you can't use him get him over to someone who can use him. If he isn't useful, process and train. Anyone who can't figure out how to use people, equipment and spaces to obtain valuable final products is not worthy of the name of executive.

Reversely we get what an executive or foreman is - an executive or foreman is one who can obtain, train and use people, equipment and spaces to economically achieve valuable final products.

Some are very skilled in preparing people, systems, equipment, property and spaces to be used. But if these then go to someone who does not *USE* them you get a bad breakdown. The welfare state and its inflation is a sad commentary on "executive ability." An executive whose people are idle and whose materiel is decaying is a traitor to his people and the org, just that, for he will destroy them all. *UTILIZATION* requires a knowledge of what the valuable final products are and how to make them.

Action which doesn't result in a final product that adds up to valuable final products is destructive, no matter how innocent it seems.

Man has a planet as a valuable final product. Improper *use* of the countries and seas, air and masses which compose it will wind up with the destruction of Man, all life on it and the usefulness of the planet. So *proper* utilization of anything is a very real factor.

The 19th century industrialist, like the mad kings who built great structures, used up men; they didn't properly use men. And not using them at all, the current fad, is the most deadly of all. *UTILIZATION* is a big subject. It applies to resources, capabilities and many other factors. The question being asked in all cases is, "How can we *USE* this to economically obtain a valuable final product?" Failing to answer that question gives one the "mysteries of life."

5. PRODUCTION

One may be prone to believe there is no sense in any production at all. Such a one would also be likely to say, "There is no sense at all." Or "If they keep on producing it will become impossible to destroy it all." Production of some final valuable product is the chain of all production sequences.

Even the artist is producing a *reaction*. The reaction's service in a wider sphere to enforce it is what gives art its sense. A feeling of well-being or grandeur or lightheartedness are legitimate valuable final products, for instance.

The production areas and activities of an org that produce the valuable final products are the most important areas and activities of the org.

6. PROMOTION

The acceptance of valuable final products and of their value depends in a large degree upon (a) a real value and (b) a desire for them, Promotion creates desire for the valuable final product. The old saw that the man who builds a better mousetrap will have the whole world coming to his door is a total falsity. Unless the value is made known, and the desire created, the mousetraps are going to go unsold. Promotion is so important that it can stand alone. It can have limited success even when there is no product! But in that case it will be of short duration. Promotion must contain reality and the final product must exist and be deliverable and delivered for promotion to be fully successful. Public relations and advertising and all their skills cover this area of promotion.

7. SALES

It is hard to sell what isn't promoted and can't be delivered. Economics greatly affect selling.

Anything must be sold for a price comparable to its value in the eyes of the purchaser. COSTING is a precise art by which the total expenses of the organization administration and production must be adequately covered in the PRICING allowing for all losses and errors in delivery and adequate to produce a reserve. PRICING (the amount being asked) cannot be done without some idea of the total cost of the final valuable product.

The sale price of one final valuable product may have to cover the cost of producing other products which are delivered without price. PRICING however does not necessarily limit itself to only covering immediate cost of a product. A painting with a dollar's worth of paint and canvas may have a price of half a million dollars.

Also a painting used in promotion may cost two hundred dollars and be displayed at no cost at all to the beholder.

These relative factors also include the SKILL of

the salesman himself and there is much technology involved in the act of selling something to someone and the world abounds in books on the subject.

Therefore sales (once promotion is done) are bound up really in COSTING, PRICING AND SELLING.

The value in the eye of the purchaser is monitored by the desire created in him for it. If this is also a real value and if delivery can occur then SELLING is made very easy-but it is still a skilled action.

The production of a valuable final product is often totally determined by whether or not it can be sold. And if it can be sold at a price greater than the cost of delivering it. That it *gets* sold depends on the salesman. The skill of the salesman is devoted to enhancing the desire and value in the eyes of the buyer and obtaining adequate payment.

8. DELIVERY

The subject and action of DELIVERY is the most susceptible to breakdown in any organization. Any flaw on the sequence of actions resulting in a valuable final product may deteriorate it or bar off final delivery.

There are many preparatory or hidden-from-public-view steps on a production line. When any of these break down, delivery is imperilled. Given the raw materials and wherewithal to make some valuable final product, the valuable final product should occur.

WHEN A VALUABLE FINAL PRODUCT DOES NOT GET PRODUCED AND CANNOT BE DELIVERED, REPAIR THE EARLIER STEPS OF ITS PRODUCTION.

Example: An auditing result is not delivered. Don't just repair the pc. Repair training of auditors and C/Ses. Repair the assembly line *before* the valuable final product. The sub-products are less visible. Yet they add up to the valuable final product.

THE LAW OF THE IRREDUCIBLE MINIMUM occurs in all delivery problems. Someone is trying to produce only the visible end product of a post or production line and neglects the earlier contributory actions and products as these are not plainly visible. When an organization or its posts operate only on an irreducible minimum, production goes bad and DELIVERY crashes.

Take a cook who has his post at an irreducible minimum. Food is appearing on the table. If he reduced just one bit more the food would no longer be edible at all. He neglects purchasing, menus and preparation. That these occur is invisible to the diners. That food appears on the table is visible to the diners. If the cook operates at any less level than he is, no edible food would be visible-hence, irreducible minimum. The food served will be bad. But it will be visible. Invisible-to-the-diners actions aren't being done. To improve the food, get the less visible actions *done*. Get the sequence of actions all done. The result will be improved food.

Take training. The final valuable product is a trained auditor. The Course Supervisor who runs his post on an irreducible minimum is simply there, appearing to supervise. His final product may be horribly unskilled. The teaching may take "forever." To improve this one goes earlier on the assembly line-materials, packs, tapes, student tech services, recorder repair, scheduling-dozens of actions including getting the Course Supervisor trained. The visibility is still a Course Supervisor and students being taught. But with the *whole* earlier line in, the final valuable product is excellent!

A being hopes lazily for instantaneous production. It doesn't happen this way in the mest universe. Things are produced in a sequence of sub-products which result in a final valuable product.

Hope all you want to. When you omit the subproducts you get no valuable final product.

When the people in an organization do not know the valuable final products of the org and when a person on a post does not know the final products of his post, a condition arises where no org DELIVERY will occur, or if it does occur it will be poor or costly. It is vital that a person knows what his post final products are and what his unit, section, department and division subproducts are and how his own and each of these contribute to the valuable final products of the organization for actual delivery to occur.

Delivering other than valuable final products or useless final products or final products that need constant correction also adds up to non-delivery.

A whole civilization can break down around the point of DELIVERY. So can an organization. Since money can be looked upon as too valuable a final product it can actually prevent DELIVERY.

Failure to deliver is the one point beings do not

forgive. The whole cycle hangs upon DELIVERY. DELIVER WHAT IS PROMISED when it is expected, in sufficient volume and adequate quality, is the first maxim even of a group in politics or the humanities.

9. FINANCE

Finance too often disregards the other factors in this scale or the other factors in this scale too often disregard finance for organizations to long remain viable.

Financing must be in agreement with all the other factors of this scale and all the other factors must be in agreement with finance for viability to occur.

Because money is interchangeable for commodities then people can confuse it with too many things.

If you regard money like so many beans, as a commodity in itself, you open the door to understanding it. Money is so many beans in to get so many beans out.

When you can master this you can handle FINANCE.

The FINANCE persons of an org, a civilization, a planet, should put so many beans in and expect more beans out than **they put** in. This is quite correct as a viewpoint for finance.

The difference of beans in and beans out for a planet is made up by adding beans enough to those already in existence to cover new commodity.

When finance people fail to do this beans cease to be in pace with production and inflation and deflation occur.

In an org or any of its parts, industriousness of the staff makes the difference between the beans in and beans out. An org has to have income greater than outgo. That is the first rule of finance. Violating it brings bankruptcy. Now if the FINANCE people of an org apply the same rule remorselessly to all its transactions (financial planning) with each person and part of an org, finance becomes real and manageable. So many beans in to support the first division means so many beans out of the org back to finance because of the cooperative work of the first division.

A hectic effort to work only with production products will wind finance up in a knot. One has to estimate (COST) the contribution of each part of an org to the valuable final product to know what to allow what part of an org. Finance has to have a full reality on the valuable final products and the

sub-products and post products of the whole org to intelligently allocate funds. This person, that division, each contributes some part of the action that results in the money received for the valuable final products. So finance can extend so much money for each and expect that and an additional amount back, If this occurs, so will expansion.

Finance comes unstuck when it fails to "COST" an organization and fails to support valuable final product production. Finance must not only practice "income greater than outgo" for the org, it must practice it for each part of the org as well. Then solvency becomes real.

The greatest aberration of finance is that it seeks to save things into solvency. The real losses in an org are the sums never made. These are the most important losses for finance to concentrate upon.

An org that makes \$500 a week that should make \$5000 a week in potential is losing the finance people \$4500 week!

Finance can force production along certain lines by putting in funds and getting more back. Finance becomes too easily the management of an org but it only does that when it ceases to deal in its own commodity-money.

An org which has executives unfamiliar with finance will fall at once into the control of the finance people in the org. And these finance people, if they don't really know money, will fall at once under the control of outside finance people.

One has to know finance in any organization anywhere, even in a socialism. Sooner or later the books get balanced in any society.

10. JUSTICE

Without justice there can be no real organization. Even a government owes its people an operating climate in which human transactions and business can occur. Where insane and criminal individuals operate unchecked in the community, justice is uncertain and harsh. The society in which the insane rise to positions of power becomes a nightmare.

Justice is a difficult subject. Man handles it badly. Justice cannot occur until insanity can be detected and cured. The whole task of justice is to defend the honest man. Therefore the target of justice is the establishment of a sane society.

The inability to detect or cure the insane destroys

civilizations.

Justice is an effort to bring equity and peace. When one cannot detect and cure insanity then sooner or later justice actions will become unjust and be used by the insane. To us, justice is the action necessary to restrain the insane until they are cured. After that it would be only an action of seeing fair play is done.

11. MORALE

When all factors balance up in an org and give the group a common direction and mutual viability, morale can be expected to be good. When the Admin Scale and the ten elements described are out of balance (without proper importance given to each) and when one or many of these (Admin Scale and the elements herein described) are not in agreement one with another, then morale will be poor. Morale is not made of comfort and sloth. It is made of common purpose and obstacles overcome by the group.

When the Admin Scale and these elements are not held together by similar aims, then morale has to be held up artificially. The most ghastly morale I have ever seen was amongst "the idle rich." And the highest morale I've ever seen was amongst a furiously dedicated, common-purposed group working under fantastic stresses with very little against almost hopeless odds.

I used to observe that morale in a combat unit would never materialize before they had been through hell together.

All drama aside, morale is made up of high purpose and mutual confidence. This comes from the Admin Scale items and these elements of organization being well aligned, one with the next, and honest sane endeavor to achieve a final goal for all.

~oo00oo~



***Quote from
L. Ron Hubbard***

THE CODE OF HONOUR

1. Never desert a comrade in need, in danger or in trouble.
2. Never withdraw allegiance once granted.
3. Never desert a group to which you owe your support.
4. Never disparage yourself or minimize your strength or power.
5. Never need praise, approval or sympathy.
6. Never compromise with your own reality.
7. Never permit your affinity to be alloyed.
8. Do not give or receive communication unless you yourself desire it.
9. Your self-determinism and your honour are more important than your immediate life.
10. Your integrity to yourself is more important than your body.
11. Never regret yesterday. Life is in you today, and you make your tomorrow.
12. Never fear to hurt another in a just cause.
13. Don't desire to be liked or admired.
14. Be your own adviser, keep your own counsel and select your own decisions.
15. Be true to your own goals.





ON WHAT DOES HOLDING A JOB DEPEND?

On what does holding a job depend? Familial connections? Who you know? Personal charm? Luck? Education? Industry? Interest? Intelligence? Personal ability? To one grown old and even somewhat cynical in the world of work, the first several seem to have dominance. Only the young appear to be left with the illusion or delusion that Personal Ability, Intelligence, Interest, Education and Industry have anything to do with it; and the very, very cynical would have us believe that indeed these are only the symptoms of being very young.

We have too often seen the son become the foreman, the new son-in-law, yesterday the shipping clerk, soar to board membership, and we all too often have known that the son and son-in-law not only had no aptitude in the first place but that with no fear of discipline they act more carelessly of the firm than the worst employee present. Familial connection is something dependent upon the accident of birth.

But, leaving familial connection until some other day, what have we left? There is Who

You Know. Personal connection plays a dominant part in obtaining, keeping and improving a position, there can be no doubt of this. One has a friend who works for the Jim-Jambo Company; the friend knows of an opening; the friend has other friends and these still other friends and so into the Jim Jambo Company one can settle down and work with some security and hope of rise.

And then there is the matter of personal charm. How often have we seen the young stenographer who couldn't spell "cat" suddenly soar, with her typing fingers still all thumbs, to the post of the executive secretary to the boss, wherein, while she can't spell "cat" any better, she can certainly spell raise and raise again and perhaps even "supper club" or diamond necklace. And we have also seen the young man with a good "front" soar above his elders because he could perhaps tell the right joke or play a slightly worse game of golf.

We have seen, too, the factor of Education all gone awry in firms and governments and the trained man, at how much cost of eyesight become learned beyond credit, yet passed over for some chap who didn't have a degree to his name beyond a certain degree of push. We have seen the untutored madly ordering the millions and the wise advising a score.

Industry as well seems to have scant place to those cynical few of us who have seen it all. The eagerness of the young to slave is all too often braked by the older head who says,

"Why get in a sweat about it, young'un? It'll all come out the same." And perhaps we've stayed after hours and daubed ourselves with ink, or lingered at our post beyond all demand of duty, only to watch in times to come the lazy one we scorned draw the better pay. And we've said it isn't justice -- something less than that. And Interest, too, we've seen come all to naught. When our absorption in the deadly game of firm or unit with its rivals made us lay aside neglected our own wife, or life, and when we've burned the night and leisure time to work out solutions gauged to save our firm,

and have sent them in, and have had them come back, neglected, and soon have beheld our fellow worker, whose total interest was a man or stamps and not the firm at all, go up to higher posts, we had some cause to be less interested, we thought. And Interest in our work became condemned by those around us who, not understanding it, became tired of hearing it in our mouths.

Intelligence, against this hard beaten parade of broken illusions, would seem to have no bearing whatever upon our fates. When we see the stupid rule the many, when we see the plans and decisions passed which would have been condemned even by the children of the workers, we wonder what Intelligence could have to do with it. Better to be dumb, we might come to think, than have our own wits continually outraged by the stupidities which pass for company planning.

Personal ability, against this torrent, this confusing chaos of random causes for promotion and better pay, would seem a wasted item. We have seen our own wasted. We have seen the abilities of others scorned. We have seen the unable rise while the able remained neglected or even unemployed. So personal ability would not seem the factor it might once have been to us, small cogwheels in the clashing gears of business fate. It must then certainly be luck and nothing but luck the whole way down.

And so it seems to appear even to an "experienced" eye that the obtaining, the holding, and the improving of a job are all dependent upon a chaos of causes, all of them out of our control. We accept, instead of orderly expectancy, a tumbling mass of accidentals as our fate.

We try a little. We dress well and cleanly in order to apply for a position, we take ourselves to the place of work daily, we shuffle the papers or the boxes or the machinery parts in a fashion we hope will pass, we leave by crowded transport to our homes and expect another day's dull toil.

Occasionally we start up a correspondence course to give us a small edge on our fellows - and often drop it before it is done: it seems that we cannot even do this little to help us on our way against this flood of accidentals.

We become ill. We run out of sick leave. Still but hardly recovered we now have no job. We become the victims of an accidental cabal or slander and we have no job. We are thrust up against jobs we cannot do and then again we have no job. We grow too old, our time is spent in remembering how fast we once were, and one day we have no job. The lot of the man in the work-a-day world is Uncertainty. His goal is Security. But only few attain this goal. The rest of us worry from day to day, from year to year, about our ability to get work, hold work, improve our lots. And all too often our worst fears take place.

Once we had the rich to look toward and envy, but now the taxes which we bear have reduced, despite their clever accountants, even their number. States and governments rise and promise us all Security and then give us restrictions which make that seem shaky too.

From day to day new threats impose themselves on our consciousness. A world where the machine is king makes Man a cog, and we are told of new developments which do the work of thousands of us and so we starve.

The advertisements thrust at us in our transports, newspapers, streets, radios and TV all manner of things to own. And no matter how delightful they are to own, WE the men who make them can't own them -- not on our pay. And Christmases leave us a little ashamed at how little we can buy and we make the coat do just another year. And the years advance and we grow no younger. And each hour confronts us with the accidents which might make or break our futures. No wonder we believe in luck alone.

Well, there is the problem.

To eat we must have a job. To live we must continue to be acceptable on our jobs. To better ourselves we must hope for the breaks. And

it all appears a huge, disheartening confusion composed of accidents, good luck and bad luck, or drudgery with nothing to win at the end of it.

What would you give for something to lift you out of such ruts? Perhaps you are not in them but if not you're one of the lucky ones. Men, to escape these ruts, have perpetrated the bloodiest wars and revolutions of history. Whole dynasties have been cut to the dust in an overpowering convulsion born from despair. Jobs get few. Holding them becomes more and more accidental. At last none can longer stand the strain of insecurity and the answer is raw, red revolution. And does this come to anything? No. Revolution is that act of displacing a tyranny with a tyranny ten times more despotic than the old. Changing governments, not even changing firms can change basic security. The quest for security is a quest for constancy and peace. A worker deserves these things. He creates the goods. He should have the wherewithal to live. Instead, he has a chaos.

But where is this chaos? Is it in the worker's family? Some say so. Is it in the character of capital? Some say so. Is this chaos born of bad government? Many have said so. Is it in the worker himself? Some would like him to think that.

No, it is not in any of these things. The chaos of insecurity exists in the chaos of data about work and about people. If you have no compasses by which to steer through life, you get lost. So many recent elements -- of the Industrial Age -- have entered into life that life itself needs to be better understood.

Work and security are parts of life. If life is not understood then neither will these parts of life be understood. If all life seems chaotic, a matter of guess and chance, then certainly work will seem chaotic.

But the role of work in existence is a greater role than any other. Some say we spend a third of our lives in bed and therefore beds are important. But we spend more than a third of our lives at work and if we don't work we don't

have a bed, so it seems that work is more important by far. If you add up the various parts of life, love or sports or entertainment, you will find that the majority of concentration is not on any of these but upon WORK. Work is the major role of our existences whether we like it or not. If we don't like it we don't like life. If we find a man a bit insane, old time "ologies" would have had us look up his love-life or his childhood. A newer idea and a better one is to look up his security and conditions of work. As Security goes bad in a nation, insanity rises. If we were to attack national insanity problems and conquer them we wouldn't build better insane asylums -- we would better the conditions of work.

Life is seven-tenths work, one-tenth familial, one-tenth political and one-tenth relaxation. Economics -- the paycheck, struggle for -- is seven-tenths of existence. Lose a man his income or his job and you find him in bad mental condition, usually. If we're going to find proofs of this anywhere, we'll find them everywhere. Worry over security, worry over worth, worries about being able to do things in life for others, are the principal worries of existence.

Let's be very simple. People with nothing to do, people without purpose most easily become neurotic or mad. Work, basically, is not a drudgery, it is something to do. The pay-check tells us we are worth something. And of course it buys us what we have to have to live. Or almost does.

All right. Work-security, then, is important. But security itself is an understanding. Insecurity is UNKNOWNNESS. When one is Insecure, he simply doesn't know. He is not sure. Men who KNOW are secure. Men who don't know believe in luck. One is made insecure by not knowing whether or not he is going to be sacked. Thus he worries. And so it is with all insecurity. INSECURITY EXISTS IN THE ABSENCE OF KNOWLEDGE. All security derives from knowledge.

One KNOWS he will be cared for no matter what happens. That is a security. In the ab-

sence of certain knowledge it could also be a fallacy. Luck is chance. To depend upon luck is to depend upon not-knowingness.

But in truth how could one have knowledge about life when life itself had not been brought, as knowledge, into order. When the subject of life itself was a chaos, how could work, as a part of life, be anything but a chaos? If LIVINGNESS is an unknown subject, then WORKINGNESS and all pertaining to work must be an unknown subject, exposed to cynicism, hopelessness and guesses.

To obtain, hold and improve a job, one would have to know the exact, precision rules of life if one were to have a complete security. It would not be enough to know, fairly well, one's job. That would not be a security, for as time went on we would see, as we have listed, too many chances entering into it.

Knowledge of the general underlying rules of life would bring about a security of life.

Knowledge of the underlying rules of life would also bring about a security in a job.

Scientology is a science of life. It is the first entirely Western effort to understand life.

All earlier efforts came from Asia or Eastern Europe. And they failed. None of them gave greater security. None of them could change human behavior for the better. None of them -- and they bragged about it -- could change human intelligence. Scientology is something new under the sun, but young as it is, it is still the only completely and thoroughly tested and validated science of existence. It doesn't demand twenty years of sitting on spikes to find out one is mortal. It doesn't demand a vast study of rats to know that Man is confused.

Scientology can and does change human behavior for the better. It puts the individual under the control of himself -- where he belongs. Scientology can and does increase human intelligence. By the most exact tests known it has been proven that Scientology can greatly increase intelligence in an individual. And Scientology can do other things. It can reduce reaction time and it can pull the years off one's appearance. But there is no intention here to give a list of all it can do. It is a science of life and it works. It adequately handles the basic rules of life and it brings order into chaos.

A science of life would be, actually, a science of good order. Such things as accidents and luck would, if you could but understand their underlying principles, be under your control.

As we have seen here, even those who aren't cynical can see that many chances enter into obtaining, holding and improving one's job. Some of these chances seem so wide and out of control that nothing at all could be done about them. If we could but reduce the chanciness of a job. If we could make the right friends and be sure that our education would count and have some slight security that our interest and intelligence and native ability would not go all to waste, why then, things would be better, wouldn't they?

Well, we'll see what Scientology can do to reduce the chanciness of the work-a-day world -- for you and for those you know. What's life all about anyway?

~oo00oo~



A TRIBUTE TO MARY SUE HUBBARD

Wife of L. Ron Hubbard

Remembered with Respect and Honor





Wins and Successes in the Scientology Independent Field

Training Success

"I just had a good time today getting back into solo meter drills. It had been about 20 years since I had done them and I had a lot of concerns about being successful at them. Even though I had completed the Solo I course, I have never done an OT level. For the last few months I have been occasionally doing non-solo meter drills with a friend and fellow student. I was having good wins doing this, but was feeling kind of "aimless" about the whole cycle.

My Auditor correctly suggested my just getting on solo drills since my current purpose is to solo audit. So I got a few hours of one-on-one tutoring from him on solo drills, and Wham! Turns out that it was a correct indication.

I have audited others before and didn't recall having much difficulty seeing reads and F/Ns. I

enjoyed auditing. I liked all of my PCs and they had good wins. I felt I was pretty good at meter drills. Recently though, I had been "secretly" feeling a little uncertainty about reads and FNs when doing the meter drills, even though others were mostly happy with my drilling. It turns out that it was actually a bit off purpose for me to continue to do the drills after I had refamiliarized myself with doing them again.

My purpose at this time (at long last!) is to AUDIT MYSELF ON THE OT LEVELS. As soon as I started doing the Solo Auditor drills I was BACK ON my present purpose! It is going great! And it is very interesting to me that my TA went back in range, my needle action became smooth again like it used to be 20 years ago, and, miracle of miracles, I was FNING again! After 20 years as a "stalled" solo auditor. :-) I just couldn't stop F/Ning! :-) I also noticed that as usual I really like my PC (or rather Pre-OT) a lot! :-) . And I just don't have any intention of missing reads or F/Ns or bypassing wins as I audit me!

I think that this is going to be a lot easier than I thought. Randy is a really good coach. I high-

ly recommend his services to anyone who simply wants to get moving on solo auditing on their OT levels."

Auditing Successes

A Students First Solo NOTS Sessions.

I experienced latent case gain from yesterday's two Solo NOTS sessions. Areas of my body that normally have somatics were unusually calm. Charge I normally have was missing - and I noticed strangers smiled at me, more than usual. I'd say I had as much or more case gain in those two sessions than in the last 2-1/2 intensives (30+ hours) I did at Flag!

Grades

"Ok, so I have now been back home for one month after finishing Grade IV.

I keep thinking "If this is Clear, I'm ecstatic", however I know that there is so much more gain to be had with NED and the complete eradication of the reactive mind.

Still, more wins keep coming in:

1. Ability to recover from upsets quickly, almost instantaneously. Virtually start laughing almost the minute I get upset. It just doesn't last. It's not even an upset...almost like if someone drops a grapefruit on your head - you go "ouch what was that?" and it's gone. So silly really.

2. A feeling of freshness. I'm not just seeing trees, I am seeing vivid, vivid trees, grass, branches, shape of trees, surviving trees with life all around it and inside it. Before it was just a foggy tree that I kind of knew was there. Now I walk and notice all the hundreds of trees!! The amount of extroversion and "being there in the moment" is amazing. I'm just happy.

3. Ability to extrovert within seconds by just being interested in the environment. I can

notice and appreciate 20 details on a house just walking by and completely key out.

Bloody hell is this permanent? I love it!

4. Renewed/refreshed ability to freely communicate with anyone on any subject, Grade 0 totally rehabbed. All lower Grades just totally enhanced and personal space so enjoyable. Even people I never really liked are freely coming to see me and opening up. Life is certainly very enjoyable.

5. No aches and pains, no illnesses, no thoughts of them. Ability to enjoy the moment, to live in present time not in the past and to create my future.

6. No stresses...

The Grades were simply amazing but the last two have just been so fast, so enjoyable and the compounded theta as you go up up up, it's like any weight on my shoulders are gone and NED and Clear will just be intense "cherries on the sundae". I'm really able to find joy anywhere, quickly.

Thank you."

Well, I had a 7.5 hour drive home from where my auditor was and to be honest I didn't think that much.

I just drove. I enjoyed my wins, I enjoyed mocking up my future, I enjoyed the speed of my car, I enjoyed the memories and pleasure moments of the past 15 or so days getting auditing. First, I finished Grade 3 (I was 1/2 through it), and now I've finished and attested to Grade IV. I will keep my success short with a simple story.

Let's say you came into the world and from very early on you had this postulate and idea to create big things and be a good person causing good effects. Really, to be a good person (that is who you are you know).

Let's then say that in moments of great confusion and stress, something came along that you used, and that little something creeping

in was a postulate along the lines that "only the bad people survive". Well which one is it, be good or be bad? Good, bad, good, bad, good, bad. This is a fixed condition, it limits you. Grade IV addressed this completely for me. It blew it away.

It is very special auditing addressed to you and bringing back your self-determinism with gusto. Not your body, not your mind - YOU, the being. If you didn't have reality on you as a spiritual being you will on this Grade.

An amazing, beautiful thetan with the ability to perceive and BE, DO and HAVE. I personally regained much knowingness without asserting that I knew. I just knew. You know the pyramids are in Egypt, you don't need to fly there to verify it. You could but you know... not necessary.

I am now free of this insanity and completely able and willing to create a new future.

My Grades always finished with an explosion of laughter --- I did not see this particular explosion coming --- but it's ok, I exploded again. LOL - I mean LRH is a genius.

This Grade gave me back ME. We got introduced to each other again, so to speak.

You are the only one stopping yourself and you are the only one who can make wonders happen for you too as well --- you are tremendously powerful.

I am free to create again without a voice (mine) telling me the contrary. I am freed up to play better games, fun games, and let others be who they want to be.

Gone are the self-invalidations, gone is the desire to make people wrong or to try to control people and their own games. Sigh, so much wasted time. But so much regained with just a few intensives.

My success is simple, but so am I.

It's nice being simple.

Thank you to LRH and my auditor Chris Black. With Chris, when the going gets tough, he's

always there and you'll get through it.

"I came to Chris for some auditing, feeling down and out for a long time. Within a few sessions of auditing, I reached some core understandings and truths about myself that I was blocking out. Within a few more sessions I was laughing very heartedly and deeply at some of the realizations I was admitting to myself. Chris was able to steer me through some rough patches along the way and offered great advice on how to handle certain people in my life. I am very grateful for all the help and guidance given to me by Chris. Ian G."

More NOTs Wins

Suzy had been an experienced auditor in D.C and had achieved the state of Clear, but had dropped off the bridge for many years. She decided to get back on the bridge and due to her hard work and persistence, she has completed L11, L12, The Solo Course, she has also audited herself on OT 1-3, has completed original OT 7, NOTS DRD, Certainty Processing, and finally NOTS!

She has reread all the basic books and has been listening to LRH tapes daily. She is now auditing on SOLO NOTS. She put off writing a success story for a while until she had some perspective on how her auditing wins were manifesting in her life. Here is her success story:

OT V, Audited Nots, is hard won but is also most stabilizing in terms of reaching the OT state. My auditor, and I had to confront every session as a team, ready for battle with the elements of the reactive universe. As they say, it's not for sissies!

Patience, fortitude and persistence were needed, but my abilities were enhanced along


the way by gaining volumes of those very same qualities. We left no stone unturned in our search, and under those stones I found new abilities and a new viewpoint from which to live the game. Some of my abilities are; I took up guitar and then the bass guitar, I learned music theory (thanks to Bob) and I have developed an inquisitive and curious mind about subjects that I thought were beyond my comprehension and participation. Subjects such as politics, world affairs, physics, philosophy, the environment and foreign languages.

I am even considering going back to college. Trust me, I was not any kind of a student and only had interest and reality on the 7th dynamic. I have had wins on that dynamic as well. After the Ls I collaborated on a musical comedy (never been a writer!) and I just had a meeting with a Broadway producer who is

nurturing the project. I was most concerned with being an OT alone without any other OTs in the environment I am in. I wondered how I would handle the world of dramatizing humanoids that I knew I had to coexist among. My best ability gained was to KNOW to stay connected up with the truths I've discovered by getting onto my Solo Nots auditing. And I cannot stress enough the training route. I study or listen to source every day. It's a great tool, if you're enturbulated, pick up any HCOB or tape, and you WILL blow charge. It is 50% of your case gain, 50%! You gotta love that!

Thank you to LRH, and his stunning generous genius.

~oo00oo~



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Freedom

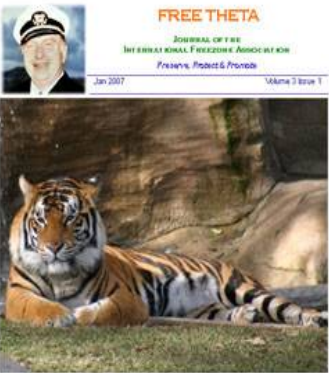
Fixed on too many barriers, man yearns to be free. But launched into total freedom he is purposeless and miserable.

There is freedom amongst the barriers. If the barriers are known and the freedoms are known, there can be life, living, happiness, a game.

— SCIENTOLOGY: A NEW SLANT ON LIFE
L. Ron Hubbard

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*"REALITY IS THE AGREED UPON
APPEARANCE OF EXISTENCE"*

SCIENTOLOGY 8 8008
Lafayette Ron Hubbard



Price of Diamonds

Comprehensive up to date news and information on diamonds



T R A I N I N G

Author's Class	Certificate	Course	Prerequisites	Textbook	Notes	Final Result
Class XII	Class XII Certificate	Class XII Course	Class XII Prerequisite	Class XII Textbook	Class XII Notes	Class XII Result
Class XII Auditor	Class XII Auditor Certificate	Class XII Auditor Course	Class XII Auditor Prerequisite	Class XII Auditor Textbook	Class XII Auditor Notes	Class XII Auditor Result
Class XI	Class XI Certificate	Class XI Course	Class XI Prerequisite	Class XI Textbook	Class XI Notes	Class XI Result
Class XI Auditor	Class XI Auditor Certificate	Class XI Auditor Course	Class XI Auditor Prerequisite	Class XI Auditor Textbook	Class XI Auditor Notes	Class XI Auditor Result
Class X	Class X Certificate	Class X Course	Class X Prerequisite	Class X Textbook	Class X Notes	Class X Result
Class X Auditor	Class X Auditor Certificate	Class X Auditor Course	Class X Auditor Prerequisite	Class X Auditor Textbook	Class X Auditor Notes	Class X Auditor Result
Class IX	Class IX Certificate	Class IX Course	Class IX Prerequisite	Class IX Textbook	Class IX Notes	Class IX Result
Class IX Auditor	Class IX Auditor Certificate	Class IX Auditor Course	Class IX Auditor Prerequisite	Class IX Auditor Textbook	Class IX Auditor Notes	Class IX Auditor Result
Class VIII	Class VIII Certificate	Class VIII Course	Class VIII Prerequisite	Class VIII Textbook	Class VIII Notes	Class VIII Result
Class VIII Auditor	Class VIII Auditor Certificate	Class VIII Auditor Course	Class VIII Auditor Prerequisite	Class VIII Auditor Textbook	Class VIII Auditor Notes	Class VIII Auditor Result
Class VII	Class VII Certificate	Class VII Course	Class VII Prerequisite	Class VII Textbook	Class VII Notes	Class VII Result
Class VII Auditor	Class VII Auditor Certificate	Class VII Auditor Course	Class VII Auditor Prerequisite	Class VII Auditor Textbook	Class VII Auditor Notes	Class VII Auditor Result
Class VI	Class VI Certificate	Class VI Course	Class VI Prerequisite	Class VI Textbook	Class VI Notes	Class VI Result
Class VI Auditor	Class VI Auditor Certificate	Class VI Auditor Course	Class VI Auditor Prerequisite	Class VI Auditor Textbook	Class VI Auditor Notes	Class VI Auditor Result
Class VA Graduate	Class VA Graduate Certificate	Class VA Graduate Course	Class VA Graduate Prerequisite	Class VA Graduate Textbook	Class VA Graduate Notes	Class VA Graduate Result
Class VA Graduate Auditor	Class VA Graduate Auditor Certificate	Class VA Graduate Auditor Course	Class VA Graduate Auditor Prerequisite	Class VA Graduate Auditor Textbook	Class VA Graduate Auditor Notes	Class VA Graduate Auditor Result
Class V Graduate	Class V Graduate Certificate	Class V Graduate Course	Class V Graduate Prerequisite	Class V Graduate Textbook	Class V Graduate Notes	Class V Graduate Result
Class V Graduate Auditor	Class V Graduate Auditor Certificate	Class V Graduate Auditor Course	Class V Graduate Auditor Prerequisite	Class V Graduate Auditor Textbook	Class V Graduate Auditor Notes	Class V Graduate Auditor Result
Class V Auditor	Class V Auditor Certificate	Class V Auditor Course	Class V Auditor Prerequisite	Class V Auditor Textbook	Class V Auditor Notes	Class V Auditor Result
Class IV	Class IV Certificate	Class IV Course	Class IV Prerequisite	Class IV Textbook	Class IV Notes	Class IV Result
Class IV Auditor	Class IV Auditor Certificate	Class IV Auditor Course	Class IV Auditor Prerequisite	Class IV Auditor Textbook	Class IV Auditor Notes	Class IV Auditor Result
Class III	Class III Certificate	Class III Course	Class III Prerequisite	Class III Textbook	Class III Notes	Class III Result
Class III Auditor	Class III Auditor Certificate	Class III Auditor Course	Class III Auditor Prerequisite	Class III Auditor Textbook	Class III Auditor Notes	Class III Auditor Result
Class II	Class II Certificate	Class II Course	Class II Prerequisite	Class II Textbook	Class II Notes	Class II Result
Class I Auditor	Class I Auditor Certificate	Class I Auditor Course	Class I Auditor Prerequisite	Class I Auditor Textbook	Class I Auditor Notes	Class I Auditor Result
Class 0 Auditor	Class 0 Auditor Certificate	Class 0 Auditor Course	Class 0 Auditor Prerequisite	Class 0 Auditor Textbook	Class 0 Auditor Notes	Class 0 Auditor Result
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Not Classed						
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Not Classed						

P R O C E S S I N G

PG Course	Name of State	Subject	Prerequisites	Class of Auditor	Where	Ability
OT XV	New York State	OT XV	OT XV Prerequisite	OT XV Auditor	OT XV State	OT XV Ability
OT XIV	New York State	OT XIV	OT XIV Prerequisite	OT XIV Auditor	OT XIV State	OT XIV Ability
OT XIII	New York State	OT XIII	OT XIII Prerequisite	OT XIII Auditor	OT XIII State	OT XIII Ability
OT XII	New York State	OT XII	OT XII Prerequisite	OT XII Auditor	OT XII State	OT XII Ability
OT XI	New York State	OT XI	OT XI Prerequisite	OT XI Auditor	OT XI State	OT XI Ability
OT X	New York State	OT X	OT X Prerequisite	OT X Auditor	OT X State	OT X Ability
OT IX	New York State	OT IX	OT IX Prerequisite	OT IX Auditor	OT IX State	OT IX Ability
OT VIII	New York State	OT VIII	OT VIII Prerequisite	OT VIII Auditor	OT VIII State	OT VIII Ability
OT VII	New York State	OT VII	OT VII Prerequisite	OT VII Auditor	OT VII State	OT VII Ability
OT VI	New York State	OT VI	OT VI Prerequisite	OT VI Auditor	OT VI State	OT VI Ability
OT V	New York State	OT V	OT V Prerequisite	OT V Auditor	OT V State	OT V Ability
OT IV	New York State	OT IV	OT IV Prerequisite	OT IV Auditor	OT IV State	OT IV Ability
OT III	New York State	OT III	OT III Prerequisite	OT III Auditor	OT III State	OT III Ability
OT II	New York State	OT II	OT II Prerequisite	OT II Auditor	OT II State	OT II Ability
OT I	New York State	OT I	OT I Prerequisite	OT I Auditor	OT I State	OT I Ability
OT Eligibility	New York State	OT Eligibility	OT Eligibility Prerequisite	OT Eligibility Auditor	OT Eligibility State	OT Eligibility Ability
Solo Course	New York State	Solo Course	Solo Course Prerequisite	Solo Course Auditor	Solo Course State	Solo Course Ability
OT Preparations	New York State	OT Preparations	OT Preparations Prerequisite	OT Preparations Auditor	OT Preparations State	OT Preparations Ability
Solo Course Part I	New York State	Solo Course Part I	Solo Course Part I Prerequisite	Solo Course Part I Auditor	Solo Course Part I State	Solo Course Part I Ability
Solo Course Part II	New York					

The chart, just as each level up to Clear requires an auditor with an added field of knowledge and skill, at each level adds a particular insight to his or her level, having attained all the grades below.

2. **Now look at the various introductory level services at the bottom of the chart under *Diagnostics and Scientology Introductory Services*. Note that these introductory level services and activities are more practical, but one that helps one begin and become familiar with the foundations. One may take any of these courses he chooses—the Register at your nearest Church of Scientology can assist you in selecting the one best suited to your needs and interests.**

3. **Read across each complete line of the chart, only moving up a level when you have satisfied your own understanding of each level and/or course. You will find that the chart is a guide to the structure and magnitude of Dianetics technology and Scientology philosophy. At the base of Clear the column headings are double for each level so the headings correspond to the upper and lower boxes in each row.**

4. The optimum route up this chart is to train as an auditor and co-audit together up the processing of the subject. Although training you gain is not complete understanding of the mind and life and that your gains from auditing are greater. Following completion of the Purification Randon, co-auditing can be done up through MED Case Completion or the state of C-3 in all Academies of Scientology.
5. On the far left and far right of the chart, you will find described various services (training services on the left-hand side, processing on the right) that can be done at several different points on one's way up The Bridge. For more information on these, see the Register at your nearest Church of Scientology.
6. Read the books of theoretical technology and Scientology as they are published by the Church of Scientology or your local bookstores for continued expansion of your knowledge and use of the subjects.
7. Is your study of this chart (and in any study) be sure you do not go past points you do not understand. Use a good dictionary. There is also a

Sociology Dictionary available from your Church of Sociology.

Your chair is first of all, you have already made the most important step of all: you have contacted truth and the route to freedom. It is hard for man in his present condition to grasp even that higher state of being one. But we have freedom about them, really, or any vocabulary for them. All of philosophy he had no glimmering at all of Dialectics but only a distant hope for spiritual freedom as in Sociology philosophy, but no technology at all.

Factually you're been traveling this universe a very long time without a map. Now you've got one.

Put this chart on your wall. When you've taken some of the steps, mark them COME with the dots. Find out what you need and make it to BS, CMAS, and W&M. When do it, there's plenty of help in the Church of Sociology and Missions of Sociology, don't hesitate to use it.

Keep track of your progress and keep moving. You'll make it. All the way.

- 6 Effect
- 7 Fate
- 8 Smear
- 9 Suffering
- 10 Interiors
- 11 Intimations
- 12 Greater
- 13 Inequality
- 14 Isolation
- 15 Hypnosis
- 16 Shock
- 17 Contaminant
- 18 Obsession
- 19 Subconscious
- 20 Society
- 21 Secrecy
- 22 Melancholia
- 23 Cautions
- 24 Misadventure
- 25 Clashes
- 26 Close
- 27 Fluidity
- 28 Enigma
- 29 Disposal
- 30 Incomprehension
- 31 Contradiction
- 32 Unreality
- 33 Misconception
- 34 Unpleasant

Definitions

CLARICATOR: a person trained and qualified in helping clients and/or for Scientology purposes.

CLARION: a technique for their betterment; and of an auditor because auditor means one who clarifies.

CLEAR: the name of a state achieved through auditing or an individual who has achieved this state.

A Clear is a being who no longer has his reactive mind. A Clear is an unburdened and is rational in that he forms the best possible solutions he can on the basis he has from his viewpoint. The Clear has no fears which can be reactivated to throw the correctness of computation by entering in error and false data.

ETICS: Dianetics spiritual healing technology, processes and handles the effects of the spirit body and can alleviate such things as

inted sensations and emotions, injuries and
 somatic illnesses (ones that are caused
 directly by material things). Obviously
 the word "psyche" comes from the Greek
 "psuchē," which means "breath" and
 "soul." It is further defined as "what the
 mind is doing to the body."

being who is forever and willing cause
 every matter, energy, space and time.
 thousands of years men have sought the
 simple spiritual freedom from the endless
 of birth and death and have sought person
 ically containing full awareness, memory and
 as a spirit independent of the flesh.

ontology this state has been attained. We
 his state "Ethereal Being." To operate
 thing is to be able to handle it. There is
 from Greek letter "theta" the traditional philosopher's
 of them the letter in the Greek alphabet
 (θ) of thought, spirit or life. Thus it means a
 who as a spirit alone can handle things.

LEARN: a person who is on the road to being a Clair; hence pre-Clair. A Clair is a person who, through Scientology and its techniques, has been able to form the best possible, accurate picture of the data he has and form insight.

LET: the term for what occurs when a person separates from his reactive mind at some point in life. The degree and relative permanence of pulled out of the reactive mind determines state of Release. There are a number of states of Release and these are called Grades.

ETIOLOGY: Scientology philosophy. It is the handling of the spirit in relationship to universes and other life. Scientology means "knowing in the fullest sense of the word" "knowing" is the key word. "knowing" is the key to knowing how to know. Scientology is a "way" a way, rather than a dissertation or an abstract body of knowledge. Through its drills

udies can may find the truth for himself. Technology is therefore not expounded as a dog to believe, but something to do.

For the person himself—not his body or his life, the physical universe, his mind or anything not which is aware of being aware, the self, which is the individual. The term was used to eliminate any possible confusion with invalid concepts. It comes from the Greek *technē* (36) to which an is added to make it the modern style used to create words in writing. It is also *techē*, or "that to the *nhi*," meaning unutilized or vast.

Training regimens or routines, often referred to as drills. They are practical drills on the if communication.

Adjectives and abbreviations such as those in the body of this chart are to be found in *Technology Dictionary*.



THE MAN WHO SUCCEEDS

The conditions of success are few and easily stated. Jobs are not held consistently and in actuality by flukes of fate or fortune. Those who depend upon luck generally experience bad luck. The ability to hold a job depends in the main upon ability. One must be able to control his work and must be able to be controlled in doing his work. One must be able, as well, to leave certain areas uncontrolled. One's intelligence is directly related to his ability. There is no such thing as being too smart. But there is such a thing as being too stupid. But one may be both able and intelligent without succeeding. A vital part of success is the ability to handle and control, not only one's tools of the trade, but the people with whom one is surrounded. In order to do this one must be capable of a very high level of affinity, he must be able to tolerate massive realities and he must also be able to give and receive communication.

The ingredients of success are then: First an ability to confront work with joy and not honor; a wish to do work for its own sake, not because one "has to have a pay-check". One must be able to work without driving oneself or experiencing deep depths of exhausted. If one experiences these things there is something wrong with him. There is some element in his environment that he should be controlling that he isn't controlling, or his accumulated injuries are such as to make him shy away

from all people and masses with whom he should be in intimate contact.

The ingredients of successful work are: training and experience in the subject being addressed, good general intelligence and ability, a capability of high affinity, a tolerance of reality, and the ability to communicate and receive ideas. Given these things there is left only a slim chance of failure. Given these things a man can ignore all of the accidents of birth, marriage or fortune, for birth, marriage and fortune are not capable of placing these necessary ingredients in one's hands. One could have all the money in the world and yet be unable to perform an hour's honest labor. Such a man would be a miserably unhappy one.

The person who studiously avoids work usually works far longer and far harder than the man who pleasantly confronts it and does it. Men who cannot work are not happy men. Work is the stable datum of this society. Without something to do there is nothing for which to live. A man who cannot work is as good as dead and usually prefers death and works to achieve it.

The mysteries of life are not today, with Scientology, very mysterious. Mystery is not a needful ingredient. Only the very aberrated man desires to have vast secrets held away from him. Scientology has slashed through many of the complexities which have been erected for men and has bared the core of these problems. Scientology for the first time in Man's history can predictably raise intelligence, increase ability, bring about a return of the ability to play a game, and permits Man to escape from the dwindling spiral of his own disabilities. Therefore work itself can become a game, a pleasant and happy thing. There is one thing which has been learned in Scientology which is very important to the state of mind of the workman. One very often feels in his society that he is working for the immediate pay-check and that he does not gain for the whole society anything of any importance. He does not know several things. One of these is

how few good workmen are. On the level of executives, it is interesting to note how precious any large company finds a man who can handle and control jobs and men really is. Such people are rare. All the empty space in the structure of this work-a-day world is at the top. And there is another thing which is quite important, and that is the fact that the world today has been led to believe, by mental philosophies calculated to betray them, that when one is dead it is all over and done with and that one has no further responsibility for anything. It is highly doubtful if this is true. One inherits tomorrow what he died out of yesterday. Another thing we know is that men are not dispensable. It is a mechanism of old philosophies to tell men that if they think they are indispensable they should go down to the graveyard and take a look -- those men were indispensable too. This is the surest foolishness.

If you really looked carefully in the graveyard you would find the machinist who set the models going in yesteryear and without whom

there would be no industry today. It is doubtful if such a feat is being performed just now. A workman is not just a workman. A laborer is not just a laborer. An office worker is not just an office worker. They are living, breathing, important pillars on which the entire structure of our civilization is erected. They are not cogs in a mighty machine. They are the machine itself.

We have come to a low level of the ability to work. Offices depend very often on no more than one or two men, and the additional staffs seem to add only complexity to the activities of the scene. Countries move forward on the production of just a few factories. It is as though the world were being held together by a handful of desperate men who by working themselves to death may keep the rest of the world going, but again they may not. It is to them that this book is dedicated.

~oo00oo~

FIRST AID

If somebody is injured, you can assist in many ways. Recovery from a burn or bruise or even sprains or breaks is much swifter with SCIENTOLOGY assists.

The most elementary assist is easily done. For ages Man has known that "laying on of hands" or Mother's kiss was effective therapy. Even gripping, in pain, an injured member, seems to help. But Man neglected the most important part of "laying on of hands". This follows.

Do this exactly and do it with a minimum of talk.

Place your index finger or fingers or palm on the injured member, very lightly, and say to the person, "Put your attention on my hand". Now change the position of your finger or palm and have the person do it again.

It is best to touch the individual on spots

which are further from his head than the injury. Do not talk excessively. But coax him, as you touch, briefly, spot after spot, to put his attention on your finger or fingers or palm.

Change the spot every moment or two. Be calm. Be reassuring. If the person experiences pain or trembling as a result, keep on, for the assist is working. Continue in this fashion for many minutes or half an hour if necessary, until pain or upset is gone. During this assist the person has his eyes closed.

It is not power from your finger which is aiding him. It is power he generates by "looking" at your finger down through his body. You are putting him into communication with the injury. His communication with it brings about the recovery. Ordinarily injuries, sprains, burns, scalds, broken bones, headaches and colds heal slowly because the individual is avoiding this area with his own energy.

~oo00oo~

A Special Quote from the Volunteer Ministers Handbook by L. Ron Hubbard

Exercises One, Two and Three

Exercise One

Look and Act Younger: Sitting somewhere near the center of a room, close your eyes and "contact" the two upper corners of the room behind you. Then, holding those corners, sit still and don't think. Remain interested only in those two corners.

You can do this for two minutes (minimum) or two hours, always with benefit. No matter what happens, simply hold the corners and don't think.

You can do this daily. It will make you look and act younger.

Exercise Two

Feel Freer: Pick out two similar objects. Then find as many differences between them as possible.

Now pick out two objects and see where they are in relation to each other and your body.

Use these two steps over and over. You will feel freer and see better.

Exercise Three

Better your memory: Go over this list many times, each time answering its questions.

"Recall a time which really seems real to you."

"Recall a time when you were in good communication with someone."

"Recall a time when you agreed to something."

"Recall a time when somebody disagreed with you."

"Recall a time when you liked somebody."

"Recall a time when someone agreed with you."

"Recall a time when someone was communicating easily to you." "Recall a time when somebody liked you."

Use this list many times. If "holding corners" (Exercise One) disturbed you, use this list. If you are tired or confused, use it.

This exercises can be done for hours.

~oo00oo~

Expanded Know to Mystery Scale

But you get a condensation of knowingness. A condensation of knowingness occurs down to lookingness. One has something to look at. And then this condenses and we get emotion. And this condenses and we get effort. And this condenses and we get thinkingness -you know, figure-figure. And this condenses and we get symbols. And the symbols condense and we get eating and the eating condenses and we get sex and the sex condenses and we get mystery.

Now, we could go on down south again and say, below mystery we get peering. And below peering, why, we would of course get misemotion. And below misemotion we would get horror of effort. And below horror of effort, why, we would get something on the order of a circuit instead of thinkingness, you see.

And below this circuit, why, we would get incomprehensible symbols and sciences like psychology. And below, and below this circuitry we would get indigestion. And below indigestion we'd get sterility and impotence. And below this, why, we would get unconsciousness.

**Native State
Not Know
Know About
Look
Emotion
Effort
Think
Symbols
Eat
Sex
Mystery
Wait
Unconscious**

PERSONAL INTEGRITY

WHAT IS TRUE FOR YOU is what you have observed yourself
And when you lose that you have lost everything.

What is personal integrity?
Personal integrity is knowing what you know-
What you know is what you know-
And to have the courage to know and say what you have observed.
And that is integrity
And there is no other integrity.

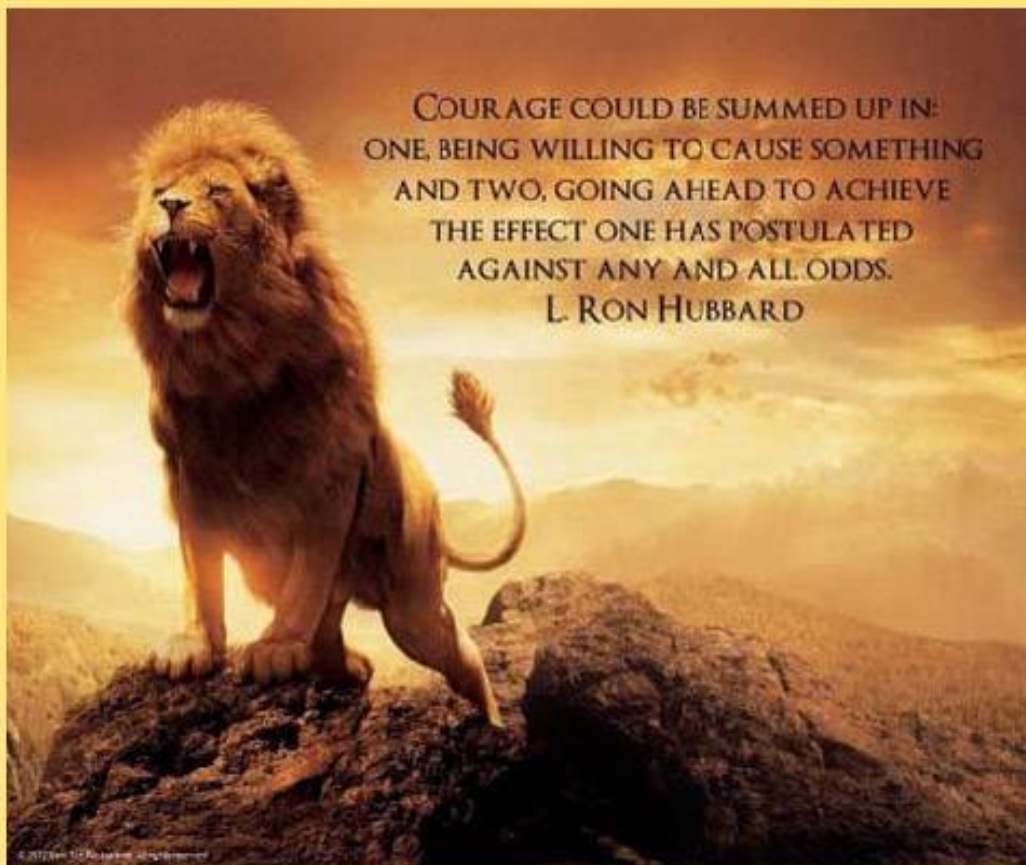
Of course we can talk about honor, truth, all these things,
The esoteric terms.
But I think they'd all be covered very well
If what we really observed was what we observed,
That we took care to observe what we were observing,
That we always observed to observe.

And not necessarily maintaining a sceptical attitude,
A critical attitude or an open mind.
But certainly maintaining sufficient personal integrity
And sufficient personal belief and confidence in self
And courage that we can observe what we observe
And say what we have observed.

Nothing in Dianetics and Scientology is true for you
Unless you have observed it
And it is true according to your observation.
That is all.

L. Ron Hubbard

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A Handbook for Field Scientologists Starting up a Group

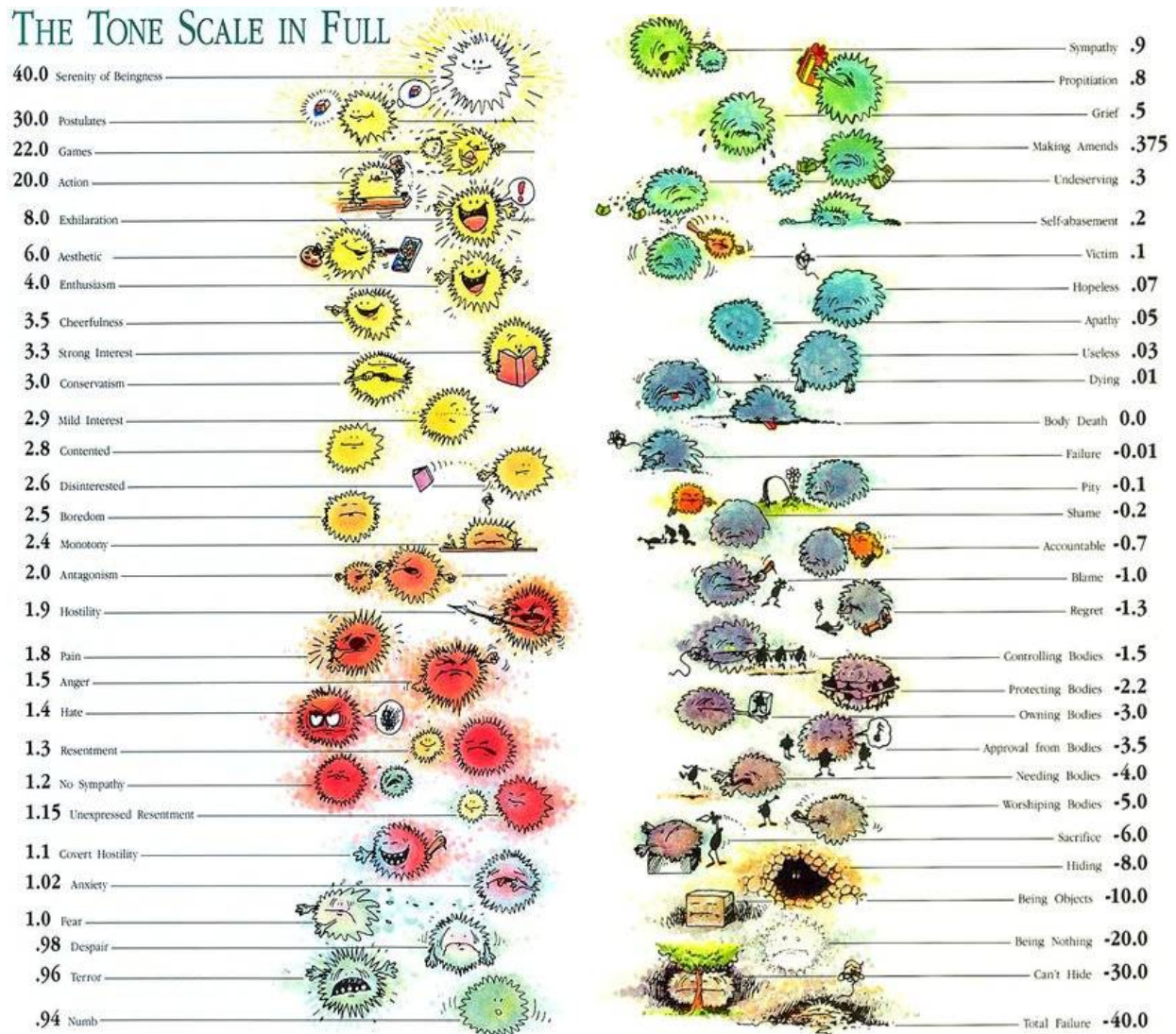
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The Tone Scale in Full



The Tone Scale

Understanding is composed of Affinity, Reality and Communication. This triangle tells us that the co-existent relationship between affinity, reality and communication is such that none can be increased without a resulting increase in the other two and none can be decreased without decreasing the other two. Of the three, communication is by far the most important. Affinity and reality exist to further communication. Under the heading of affinity we have, for instance, all the varied emotions which go from apathy at 0.1 through grief, fear, anger, antagonism, boredom, enthusiasm, exhilaration and serenity in that order. It is affinity and this rising scale of the characteristics of emotion which give us the Tone Scale.

Scientology 0-8. The Book of Basics

Daily do list from Ron

Here's a brief quote from Professional Auditor's Bulletin (PAB) No. 6, which I offer as a fair use quote for educational purposes:

"Now you happen to be using a body. Before we worry about your mind let's clean up the primary communication relay point, the body. And for two weeks, let's do these things:

1. Clean up your MEST, get done the various odd jobs you've "been meaning to do."
2. Bring yourself up to date socially and give a letter or a ring or a personal call on people you've neglected.
3. Take a one-hour walk every day, simply starting away from home very early (dawn is best) for half an hour and then walk back, a different direction every day. (If you can't walk, get out in the yard and throw things for half an hour. If you can't throw, spit at something for half an hour -- and I mean throw and spit literally.)
4. Get a physical examination and if anything is chronic get it cured.
5. Take twice a day 100 mg. of B1 (200 mg. total) and supplement it with 250 mg. of vitamin C.

If you will do these things, you will be ready in a couple of weeks for some auditing. And if you feel you're in such top condition you need no auditing, I dare you to do the above and feel the change."



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of Professional Independent
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Regain your ABILITY and POWER as a Thetan

by L. Ron Hubbard

INTENTION. The ability to intend. And intention contains in it every power the Thetan has. The ability to throw a lightening bolt. The ability to hold something in position. The ability to make something continue. The ability to do away with something. Strength. Accomplishment. Power. Wit. Ability. These things are all wrapped up in the one common denominator of INTENTION.

You've been able to do this in recent times. It baffles you sometimes when a piece of MEST does not instantly and immediately obey, but it's simply a matter of intention.

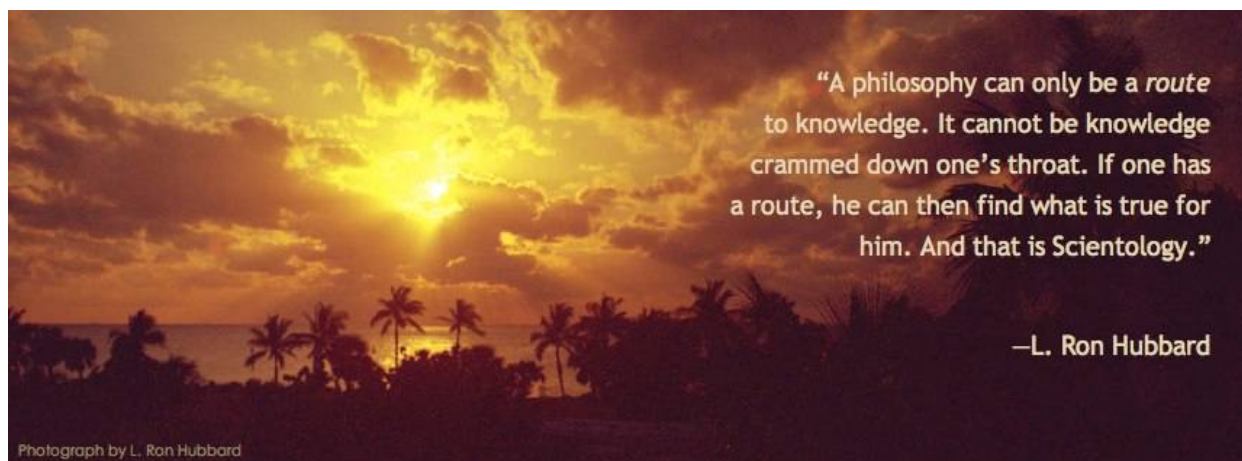
You intend something to happen and it happens. This is the ability to intend. And that is all there is to a thetan's power - there is no more to his power than that.

Intention is everything in case recovery. A person is as weak as his intentions are blunted. He will become as strong as his intentions are free. The greatest holder-backer of intention is the person himself. If he is regaining his power or ability or something like that, he's merely moving out of his road what blunts his intention and what has blunted his intentions, and that's all he is really doing.

Well, now he can go all the way, that is well within his grasp, and if he walks along a certain path and doesn't keep jumping off the cliff and so forth, why he will arrive.



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